TOWN OF WESTMINSTER, VERMONT

REVIEW REPORT

JUNE 30, 2023

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Sullivan, Powers & Co., P.C.

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Independent Accountant's Review Report

Selectboard Town of Westminster, Vermont P.O. Box 147 Westminster, Vermont 05158

We have reviewed the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Town of Westminster, Vermont as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the Town of Westminster, Vermont's basic financial statements as listed in the Table of Contents. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Town personnel. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting; this includes determining that the modified cash basis of accounting is an acceptable basis for the preparation of financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with the modified cash basis of accounting. We believe that the results of our procedures provide a reasonable basis for our conclusion.

We are required to be independent of the Town of Westminster, Vermont, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our review.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with the modified cash basis of accounting.

Basis of Accounting

We draw attention to Note I of the financial statements, which describes the basis of accounting. The financial statements are prepared in accordance with the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our conclusion is not modified with respect to this matter.

Other Information

Our review was made primarily for the purpose of expressing a conclusion that there are no material modifications that should be made to the financial statements in order for them to be in conformity with the modified cash basis of accounting, as described in Note I. The supplementary information included in Schedules 1 through 14 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements but has been compiled on the modified cash basis of accounting from information that is the representation of management. We have not audited or reviewed the supplementary information and, accordingly, we do not express an opinion or provide any assurance on such supplementary information.

Sullivan. Powers & Co.

February 8, 2024 Montpelier, Vermont Vt Lic. #92-000180

TOWN OF WESTMINSTER, VERMONT STATEMENT OF NET POSITION - MODIFIED CASH BASIS JUNE 30, 2023

(See Independent Accountant's Review Report)

ASSETS	Governmental Activities
Cash Investments	\$ 2,198,214 96,732
Total Assets	2,294,946
LIABILITIES	
Due to State of Vermont	651
Due to Others	4,200
Total Liabilities	4,851
DEFERRED INFLOWS OF RESOURCES	
Prepaid Property Taxes	26,593
Total Deferred Inflows of Resources	26,593
NET POSITION	
Restricted:	
Non-Expendable:	77 269
Other Expendable:	72,368
Community Development	189,185
Eligible ARPA Uses	541,531
Other	104,737
Unrestricted	1,355,681
Total Net Position	\$2,263,502

TOWN OF WESTMINSTER, VERMONT STATEMENT OF ACTIVITIES - MODIFIED CASH BASIS FOR THE YEAR ENDED JUNE 30, 2023

(See Independent Accountant's Review Report)

				Program	Cash	Receipts		Net (Disbursements)/ Receipts and Changes in Net Position
	D	Cash visbursements		Charges for Services		Operating Grants and Contributions		Governmental Activities
Functions/Programs:								
Governmental Activities:	۴	(20.275	¢	(0.701	¢	15 220	¢	
General Government	\$	639,275	\$	60,781	\$	15,238	\$	(563,256)
Public Safety		158,278		7,879		0		(150,399)
Highways and Streets Culture and Recreation		1,542,691		0 0		870,248		(672,443)
Community Development		26,600 50,305		5,000		0 0		(26,600) (45,305)
Sanitation		285,777		7,000		0		(43,303) (278,777)
Cemetery		10,571		900		0		(2/8,777) (9,671)
Debt Service		44,304		900		0		(44,304)
			·					
Total Governmental Activities	\$	2,757,801	\$	81,560	\$_	885,486	: -	(1,790,755)
	General Rec							
	Property							1,788,981
		s and Interest or		nquent Taxes				74,175
		ts in Lieu of Tax	tes					54,741
		State Grants						101,298
	ARPA I		. .					407,273
		cted Investment	Earni	ngs				29,440
	Other	ce Proceeds						11,039
	Other						-	2,357
	Tota	al General Recei	pts				-	2,469,304
	Change in N	Net Position						678,549
	Net Position	n - July 1, 2022					-	1,584,953
	Net Position	n - June 30, 2023	3				\$	2,263,502

TOWN OF WESTMINSTER, VERMONT STATEMENT OF MODIFIED CASH BASIS ASSETS, LIABILITIES AND FUND BALANCES GOVERNMENTAL FUNDS JUNE 30, 2023

(See Independent Accountant's Review Report)

ASSETS		General Fund	 ARPA Fund		Non-Major Governmental Funds	(Total Governmental Funds
Cash Investments Due from Other Funds	\$	2,171,254 0 0	\$ 0 0 541,531	\$	26,960 96,732 948,090	\$	2,198,214 96,732 1,489,621
Total Assets <u>LIABILITIES</u>	\$	2,171,254	\$ 541,531	\$_	1,071,782	\$	3,784,567
Due to State of Vermont Due to Other Funds Due to Others	\$	651 1,450,862 4,200	\$ 0 0 0	\$	0 38,759 0	\$	651 1,489,621 4,200
Total Liabilities <u>DEFERRED INFLOWS OF RESOURC</u>		1,455,713	 0		38,759	_	1,494,472
Prepaid Property Taxes		26,593	 0		0	_	26,593
Total Deferred Inflows of Resources		26,593	 0		0	_	26,593
FUND BALANCES							
Nonspendable Restricted Committed Assigned Unassigned/(Deficit) Total Fund Balances	_	0 0 0 688,948 688,948	 0 541,531 0 0 0 541,531		72,368 293,922 501,152 204,340 (38,759) 1,033,023	_	72,368 835,453 501,152 204,340 650,189 2,263,502
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$	2,171,254	\$ 541,531	\$_	1,071,782	\$	3,784,567

TOWN OF WESTMINSTER, VERMONT STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS AND CHANGES IN MODIFIED CASH BASIS FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2023

(See Independent Accountant's Review Report)

	General Fund	ARPA Fund	Non-Major Governmental Funds	Total Governmental Funds
Cash Receipts:				
Property Taxes	\$ 1,788,981	\$ 0	\$ 0	\$ 1,788,981
Penalties and Interest on Delinquent Taxes	74,175	0	0	74,175
Payments in Lieu of Taxes	54,741	0	0	54,741
Intergovernmental	971,546	407,273	15,238	1,394,057
Charges for Services	26,784	0	900	27,684
Permits, Licenses and Fees	36,141	0	4,856	40,997
Fines and Forfeits	7,879	0	0	7,879
Loan Repayments	0	0	5,000	5,000
Investment Income	23,967	0	5,473	29,440
Other	2,357	0	0	2,357
Total Cash Receipts	2,986,571	407,273	31,467	3,425,311
Cash Disbursements:	E70 450	16 470	0	504.022
General Government	579,459	15,473	0	594,932
Public Safety	115,017	7,933	0	122,950
Highways and Streets	1,200,336	0	0	1,200,336
Culture and Recreation	26,600	0	0	26,600
Community Development	0	0	50,305	50,305
Sanitation	285,777	0	0	285,777
Cemetery	10,571	0	0	10,571
Capital Outlay:				
General Government	0	44,343	0	44,343
Public Safety	0	35,328	0	35,328
Highways and Streets	0	127,400	214,955	342,355
Debt Service:				
Principal	0	0	40,592	40,592
Interest	0	0	3,712	3,712
Total Cash Disbursements	2,217,760	230,477	309,564	2,757,801
Excess/(Deficiency) of Cash Receipts				
Over Cash Disbursements	768,811	176,796	(278,097)	667,510
Other Financing Sources/(Uses):				
Insurance Proceeds	11,039	0	0	11,039
Transfers In	40,834	0	325,000	365,834
Transfers Out	(325,000)	0	(40,834)	(365,834)
Total Other Financing Sources/(Uses)	(273,127)	0	284,166	11,039
Net Change in Fund Balances	495,684	176,796	6,069	678,549
-				
Fund Balances - July 1, 2022	193,264	364,735	1,026,954	1,584,953
Fund Balances - June 30, 2023	\$688,948	\$541,531	\$1,033,023	\$2,263,502

TOWN OF WESTMINSTER, VERMONT STATEMENT OF FIDUCIARY MODIFIED CASH BASIS NET POSITION FIDUCIARY FUNDS JUNE 30, 2023

(See Independent Accountant's Review Report)

<u>ASSETS</u>	vate-Purpose rust Funds	Educa	dial Fund ation Tax Fund
Cash Investments	\$ 2,550 23,310	\$	0 0
Total Assets	\$ 25,860	\$	0
LIABILITIES AND NET POSITION			
Liabilities:	\$ 0	\$	0
Net Position: Restricted	 25,860		0
Total Net Position	 25,860		0
Total Liabilities and Net Position	\$ 25,860	\$	0

TOWN OF WESTMINSTER, VERMONT STATEMENT OF CHANGES IN FIDUCIARY MODIFIED CASH BASIS NET POSITION FIDUCIARY FUNDS FOR THE YEAR ENDED JUNE 30, 2023

(See Independent Accountant's Review Report)

				Custodial Fund
		Private-Purpose	-	Education Tax
		Trust Funds	Fund	
Additions:				
Investment Income	\$	225	\$	0
Other		100		0
Education Taxes Collected for Other Governments		0		3,694,605
Total Additions	-	325		3,694,605
Deductions:				
Miscellaneous		2,204		0
Education Taxes Distributed to Other Governments		0		3,694,605
	-			
Total Deductions		2,204		3,694,605
	_			
Change in Net Position		(1,879)		0
Net Position - July 1, 2022	-	27,739		0
Net Position - June 30, 2023	\$	25,860	\$	0

The Town of Westminster, Vermont (herein the "Town") operates under a Selectboard/Manager form of government and provides the following services: public safety, highways and streets, sanitation, health and social services, culture and recreation, community/economic development, public improvements, planning and zoning, and general administrative services.

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

As discussed further in Note I.D., these financial statements are presented on the modified cash basis of accounting. This basis of accounting differs from accounting principles generally accepted in the United States of America (GAAP). Generally accepted accounting principles include all relevant Governmental Accounting Standards Board (GASB) pronouncements. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing accounting and financial reporting principles. The following is a summary of the more significant accounting policies employed in the preparation of these financial statements.

A. The Financial Reporting Entity

This report includes all of the activity of the Town of Westminster, Vermont. The financial reporting entity consists of the primary government; organizations for which the primary government is financially accountable; and other organizations for which the nature and significance of their relationship with the primary government are such that their exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the primary government. The primary government is financially accountable if an organization is fiscally dependent on and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the primary government regardless of whether the organization has a separately elected governing board; a governing board appointed by a higher level of government; or a jointly appointed board. Based on these criteria, there are no other entities that should be combined with the financial statements of the Town.

B. Basis of Presentation

The accounts of the Town are organized and operated on the basis of fund accounting. A fund is an independent fiscal and accounting entity with a separate set of self-balancing accounts which comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, receipts, and disbursements. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are spent and the means by which spending activities are controlled.

The basic financial statements of the Town include both government-wide statements and fund financial statements. The focus of the government-wide statements is on reporting the operating results and financial position of the Town as a whole. The focus of the fund financial statements is on reporting on the operating results and financial position of the most significant funds of the Town.

Government-wide Statements: The statement of net position and the statement of activities display information about the primary government, the Town. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double counting of activities between funds. Governmental activities generally are financed through property taxes, intergovernmental receipts, and other nonexchange transactions.

The statement of activities presents a comparison between direct disbursements and program receipts for each function of the Town's governmental activities. Direct disbursements are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular program or function. Program receipts include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Receipts that are not classified as program receipts, including all property taxes, are presented as general receipts.

Under the terms of grant agreements, the Town funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the Town's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenues.

Fund Financial Statements: The fund financial statements provide information about the Town's funds, including fiduciary funds. Separate statements for each fund category – governmental and fiduciary – are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining funds are aggregated and reported as nonmajor funds.

The Town reports on the following major governmental funds:

- General Fund This is the Town's main operating fund. It accounts for all financial resources of the Town except those accounted for in another fund.
- ARPA Fund This fund accounts for the resources from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program used to support the Town's response to and recovery from the COVID-19 public health emergency.

Additionally, the Town reports the following fund types:

- Private-Purpose Trust Funds These funds are used to report trust arrangements under which resources are to be used for the benefit of individuals. All investment earnings, and in some cases, the principal of these funds may be used to support these activities.
- Custodial Fund This fund is used to report resources held by the Town in a purely custodial capacity for other governments, private organizations or individuals.

C. Measurement Focus

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Government-wide and fiduciary fund financial statements are reported using the economic resources measurement focus within the limitations of the modified cash basis of accounting. Equity (i.e., modified cash basis net position) is segregated into restricted and unrestricted net position. Operating statements present increases (i.e., receipts) and decreases (i.e., disbursements) in modified cash basis net position.

Governmental fund financial statements are reported using the current financial resources measurement focus within the limitations of the modified cash basis of accounting. Their reported fund balances (modified cash basis fund balances) are considered a measure of available spendable resources and are segregated into nonspendable; restricted; committed; assigned and unassigned amounts. Operating statements of these funds present increases (i.e., receipts and other financing sources) and decreases (i.e., disbursements and other financing uses) in modified cash basis fund balances.

D. Basis of Accounting

Basis of accounting refers to when revenue and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

The Town's policy is to prepare its financial statements generally on the basis of cash receipts and disbursements, consequently, certain revenue and related assets are recognized when received rather than when earned and certain expenditures and related liabilities are recognized when paid rather than when the obligation is incurred. The exceptions to this are that the Town records investments at cost as assets, amounts due to the State of Vermont for dog, marriage and fish and wildlife licenses and amounts due to others for cemetery fees collected but not remitted to the funeral homes as liabilities and property taxes paid in advance as deferred inflows of resources.

General capital asset acquisitions are reported as expenditures. Proceeds of general long-term debt are reported as other financing sources.

Recognition of revenues on funds received in connection with loan programs are recognized when loans are awarded and expenses incurred in excess of current grants and program income. Loan repayment revenue is recognized as the loans are repaid.

E. Assets, Liabilities, Deferred Inflows of Resources and Equity

1. Cash

Cash balances of most Town funds are deposited with and invested by the Town Treasurer. The Town considers all short-term investments of ninety (90) days or less to be cash equivalents.

2. Investments

The Town invests in investments as allowed by State Statute. Investments are reported at cost.

3. Interfund Receivables/Payables

Activity between funds that are representative of lending/borrowing arrangements that are outstanding at the end of the fiscal year are referred to as "advances to/from other funds". All other outstanding balances between funds are reported as "due from/to other funds".

4. Deferred Inflows of Resources

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, "deferred inflows of resources" represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. These amounts are deferred and recognized as an inflow of resources in the future periods to which the inflows are related.

5. Fund Equity

Fund equity is classified based upon any restrictions that have been placed on those balances or any tentative plans management may have made for those balances. Restrictions of net position in government-wide and fiduciary fund financial statements represent amounts that cannot be appropriated or are legally restricted for a specific purpose by a grant, contract, or other binding agreement. Fund balances in governmental fund financial statements are classified as nonspendable (not in spendable form or legally required to remain intact); restricted (constraints on the use of resources are either externally imposed by creditors, grantors, or donors, or imposed by law through enabling legislation); committed (constraints on the use of resources are imposed by formal action of the voters); assigned (reflecting the Selectboard's intended use of the resources); and unassigned.

II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

Budgets are approved at the annual Town Meeting in March. Any budget changes require voter approval. There were no budget changes during the year. The budget presented herein is for the Town's "General Fund" only and does not include unbudgeted expenditures from damage of the July, 2021 storm and related funding.

III. DETAILED NOTES ON ALL FUNDS

A. Cash and Investments

Cash and investments as of June 30, 2023 consist of the following:

Cash: Deposits with Financial Institutions Cash on Hand	\$2,200,164 600
Total Cash	2,200,764
Investments: Certificates of Deposit	120,042
Total Cash and Investments	\$ <u>2,320,806</u>

The Town has seven (7) certificates of deposit at various banks as shown in the following table.

<u>Bank</u>	<u>Amount</u>	Interest Rate	Maturity Date
Mascoma Savings Bank	\$ 69,443	2.47%	06/15/2024
TD Bank	22,743	3.31%	12/12/2027
Mascoma Savings Bank	11,573	3.92%	07/09/2024
Walpole Savings Bank	7,157	1.01%	10/20/2025
Walpole Savings Bank	5,000	1.35%	12/11/2025
Mascoma Savings Bank	3,441	0.05%	07/25/2023
Mascoma Savings Bank	685	2.47%	11/14/2023
Total	\$ <u>120,042</u>		

Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of failure of the counter-party (e.g. broker-dealer) to a transaction, a government will not be able to recover the value of its investments or collateral securities that are in possession of another party. The Town does not have any policy to limit the exposure to custodial credit risk. The following table shows the custodial credit risk of the Town's cash and certificates of deposit.

	Book <u>Balance</u>	Bank <u>Balance</u>
FDIC Insured Uninsured, Collateralized by Irrevocable Stand-by Letter of Credit Issued by Federal	\$ 390,843	\$ 390,843
Home Loan Bank	<u>1,929,363</u>	<u>1,986,954</u>
Total	\$ <u>2,320,206</u>	\$ <u>2,377,797</u>

The difference between the book and the bank balance is due to reconciling items such as deposits in transit and outstanding checks.

The book balance is comprised of the following:

Cash – Deposits with Financial Institutions	\$2,200,164
Investments – Certificates of Deposit	120,042
-	
Total	\$ <u>2,320,206</u>

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town does not have any policy to limit the exposure to interest rate risk. The Town's certificates of deposit are not subject to interest rate risk disclosure.

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The Town does not have any policy to limit the exposure to credit risk. The Town's certificates of deposit are not subject to credit risk.

Concentration of Credit Risk

Concentration of credit risk is the risk that a large percentage of the Town's investments are held within one security. The Town does not have any limitations on the amount that can be invested in any one issuer. The Town has no investments subject to concentration of credit risk.

B. Interfund Balances and Activity

Interfund balances as of June 30, 2023 are as follows:

Fund	Due from <u>Other Funds</u>	Due to <u>Other Funds</u>
General Fund ARPA Fund Non-Major Governmental Funds	\$ 0 541,531 <u>948,090</u>	\$1,450,862 0 <u>38,759</u>
Totals	\$ <u>1,489,621</u>	\$ <u>1,489,621</u>

Interfund transfers during the year ended June 30, 2023 were as follows:

Transfer From	<u>Transfer To</u>	<u>Amount</u>	Purpose
General Fund General Fund General Fund Town Garage Fund	Retreatment Fund Bridge Rehabilitation Fund Equipment Fund General Fund	15,000 175,000	Appropriation Appropriation Appropriation Fund Fuel Tank Removal Costs
Total		\$ <u>365,834</u>	

C. Deferred Inflows of Resources

Deferred inflows of resources in the governmental activities and General Fund consist of \$26,593 of property taxes paid in advance.

D. Fund Balances

GASB Statement No. 34, as amended by GASB Statement No. 54, requires fund balances reported on the governmental fund balance sheet to be classified using a hierarchy based primarily on the extent to which a government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Governmental fund balances are to be classified as: nonspendable (not in spendable form or legally required to remain intact); restricted (constraints on the use of resources are either externally imposed by creditors, grantors or donors, or imposed by law through enabling legislation); committed (constraints on the use of resources are imposed by formal action of the voters); assigned (reflecting the Selectboard's intended use of the resources); and unassigned.

Special revenue funds are created only to report a revenue source (or sources) that is restricted or committed to a specified purpose, and that the revenue source should constitute a substantial portion of the resources reported in that fund. Special revenue funds cannot be used to accumulate funds that are not restricted or committed. These amounts will have to be reflected in the General Fund.

Amounts constrained to stabilization (rainy-day funds) will be reported as restricted or committed fund balance in the General Fund if they meet the other criteria for those classifications. However, stabilization is regarded as a specified purpose only if the circumstances or conditions that signal the need for stabilization (a) are identified in sufficient detail and (b) are not expected to occur routinely. The Town does not have any stabilization arrangements.

Some governments create stabilization-like arrangements by establishing formal minimum fund balance policies. The Town does not have any minimum fund balance polices.

When expenditures are incurred for purposes for which both restricted and unrestricted amounts are available, it is the Town's policy to first consider restricted amounts to have been spent, followed by committed, assigned, and finally unassigned amounts.

The purpose for each major special revenue fund, including which specific revenues and other resources are authorized to be reported in each, are described in the following section.

The fund balances in the following funds are nonspendable as follows:

Non-Major Funds

Permanent Funds: Nonspendable Permanent Care Fund Principal Nonspendable Maple Grove Grange Trust Fund Principal Nonspendable Military and Flag Fund Principal	\$71,468 600 <u>300</u>
Total Nonspendable Fund Balances	\$ <u>72,368</u>
The fund balances in the following funds are restricted as follows:	
<u>Major Funds</u>	
ARPA Fund: Restricted for Eligible Uses of the Coronavirus Local Fiscal Recovery Funding by Grant Agreement (Source of Revenue	

Non-Major Funds

Special Revenue Funds: Restricted for Tri-Centennial Expenses by Donations		
(Source of Revenue is Donations)	\$ 25	3
Restricted for Emergency Management Expenses by	+	-
Grant Agreement (Source of Revenue is Grant Revenue)	7,45	2
Restricted for Restoration Expenses by State Statute		
(Source of Revenue is Restoration Fees)	41,54	0
Restricted for Recreation Committee by Donations		
(Source of Revenue is Donations)	77	1
Restricted for Community Improvements by Grant	100.10	-
Agreement (Source of Revenue is Grant Revenue)	<u>189,18</u>	<u>5</u>
Total Special Revenue Funds	<u>239,20</u>	1
Capital Projects Funds:		
Restricted for Cemetery Capital Expenditures by Sale of Lots		
(Source of Revenue is Lot Sales)	42,44	5
		<u> </u>
Permanent Funds:		
Restricted for Permanent Care – Expendable Portion	7,86	6
Restricted for Maple Grove Grange Trust Fund Expenses	.,	
by Trust Agreement	84	.9
Restricted for Military and Flag Fund Expenses	0.	-
by Trust Agreement	3,56	1
by must rigited them		±
Total Permanent Funds	12,27	6
		-
Total Non-Major Funds	293,92	2
·		_
Total Restricted Fund Balances	\$ <u>835,45</u>	<u>3</u>
The fund balances in the following funds are committed as follows:		
Non-Major Funds		
Capital Projects Funds:		
Committed for Detreastment Exman ditures by the Voters	\$200.59	1

Committed for Retreatment Expenditures by the Voters	\$299,581
Committed for Bridge Rehabilitation Expenditures by the Voters	137,036
Committed for Town Garage Expenditures by the Voters	22,166
Committed for Town Hall Building Capital Improvements	
by the Voters	42,369
Total Committed Fund Balances	\$ <u>501,152</u>

The fund balances in the following funds are assigned as follows:

Non-Major Funds

Special Revenue Funds:	
Assigned for Reappraisal Expenses (Source of Revenue	
is Grant Revenue)	\$202,619
Assigned for E-911 Expenses (Source of Revenue	
is Grant Revenue)	1,721
Total Assigned Fund Balances	\$ <u>204,340</u>

The unassigned deficit of \$38,759 in the Equipment Fund will be funded with a future transfer from the General Fund.

E. Restricted Net Position

The restricted net position in the governmental activities consists of the nonspendable fund balances of \$72,368 and the restricted fund balances of \$835,453 for a total of \$907,821.

The net position held in trust for various purposes in the Town's Private-Purpose Trust Funds as of June 30, 2023 consisted of the following:

Private-Purpose Trust Funds:	
Restricted for School Related Health Care by Agreement	\$15,014
Restricted for Campbell Fund by Endowment	5,000
Restricted for Support and Aid of Poor by Trust Agreement	2,550
Restricted for Streeter Lot by Trust Agreement	3,296
Total Private-Purpose Trust Funds	\$ <u>25,860</u>

IV. OTHER INFORMATION

A. Pension Plan

Defined Benefit Plan

Plan Description

The Vermont Municipal Employees' Retirement System (VMERS) is a cost-sharing, multipleemployer defined benefit pension plan that is administered by the State Treasurer and its Board of Trustees. It is designed for municipal and school district employees that work on a regular basis and also includes employees of museums and libraries if at least half of that institution's operating expenses are met by municipal funds. An employee of any employer that becomes affiliated with the system may join at that time or at any time thereafter. Any employee hired subsequent to the effective participation date of their employer who meets the minimum hourly requirements is required to join the system. As of June 30, 2022, the measurement date selected by the State of Vermont, the retirement system consisted of 359 participating employers.

The plan was established effective July 1, 1975, and is governed by Title 24, V.S.A. Chapter 125.

The general administration and responsibility for formulating administrative policy and procedures of the retirement system for its members and their beneficiaries is vested in the Board of Trustees consisting of five members. They are the State Treasurer, two employee representatives elected by the membership of the system, and two employer representatives-one elected by the governing bodies of participating employers of the system, and one selected by the Governor from a list of four nominees. The list of four nominees is jointly submitted by the Vermont League of Cities and Towns and the Vermont School Boards Association.

All assets are held in a single trust and are available to pay retirement benefits to all members. Benefits available to each group are based on average final compensation (AFC) and years of creditable service.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources

As of June 30, 2022, the measurement date selected by the State of Vermont, VMERS was funded at 73.60% and had a plan fiduciary net position of \$845,979,471 and a total pension liability of \$1,149,351,427 resulting in a net position liability of \$303,371,956. As of June 30, 2023, the Town's proportionate share of this was 0.1257% resulting in a net pension liability of \$381,210. The net pension liability was measured as of June 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2021. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating municipalities, actuarially determined. The Town's proportion of 0.1257% was a decrease of 0.0044 from its proportion measured as of the prior year.

Summary of System Provisions

Membership – Full time employees of participating municipalities. Municipalities can elect coverage under Groups A, B, C or D provisions. The Town elected coverage under Group B.

Creditable Service – Service as a member plus purchased service.

Average Final Compensation (AFC) – Group A – Average annual compensation during highest five (5) consecutive years. Groups B and C – Average annual compensation during highest three (3) consecutive years. Group D – Average annual compensation during highest two (2) consecutive years.

Service Retirement Allowance:

Eligibility – Group A – The earlier of age 65 with five (5) years of service or age 55 with thirty-five (35) years of service. Group B – The earlier of age 62 with five (5) years of service or age 55 with thirty (30) years of service. Groups C and D – Age 55 with five (5) years of service.

Amount – Group A – 1.4% of AFC times service. Group B – 1.7% of AFC times service as a Group B member plus percentage earned as a Group A member times AFC. Group C – 2.5% of AFC times service as a Group C member plus percentage earned as a Group A or B member times AFC. Group D – 2.5% of AFC times service as a Group D member plus percentage earned as a Group A, B or C member times AFC.

Maximum benefit is 60% of AFC for Groups A and B and 50% of AFC for Groups C and D. The previous amounts include the portion of the allowance provided by member contributions.

Early Retirement Allowance:

Eligibility – Age 55 with five (5) years of service for Groups A and B. Age 50 with twenty (20) years of service for Group D.

Amount – Normal retirement allowance based on service and AFC at early retirement, reduced by 6% for each year commencement precedes Normal Retirement Age for Groups A and B members, and payable without reduction to Group D members.

Vested Retirement Allowance:

Eligibility – Five (5) years of service.

Amount – Allowance beginning at Normal Retirement Age based on AFC and service at termination. The AFC is to be adjusted annually by one-half of the percentage change in the Consumer Price Index, subject to the limits on "Post-Retirement Adjustments".

Disability Retirement Allowance:

Eligibility – Five (5) years of service and disability as determined by Retirement Board.

Amount – Immediate allowance based on AFC and service to date of disability; children's benefit of 10% of AFC payable to up to three minor children (or children up to age 23 if enrolled in full-time studies) of a disabled Group D member.

Death Benefit:

Eligibility – Death after five (5) years of service.

Amount – For Groups A, B and C, reduced early retirement allowance under 100% survivor option commencing immediately or, if greater, survivor(s) benefit under disability allowance computed as of date of death. For Group D, 70% of the unreduced accrued benefit plus children's benefit.

Post-Retirement Adjustments – Allowance in payment for at least one year increased on each January 1 by one-half of the percentage increase in Consumer Price Index but not more than 2% for Group A and 3% for Groups B, C and D.

Optional Benefit and Death after Retirement – For Groups A, B and C, lifetime allowance or actuarially equivalent 50% or 100% joint and survivor allowance with refund of contribution guarantee. For Group D, lifetime allowance or 70% contingent annuitant option with no reduction.

Refund of Contributions – Upon termination, if the member so elects or if no other benefit is payable, the member's accumulated contributions with interest are refunded.

Member Contribution Rates – Group A – 3.25%. Group B – 5.625%. Group C – 10.75%. Group D – 12.10%.

Employer Contribution Rates – Group A – 4.75%. Group B – 6.25%. Group C – 8.00%. Group D – 10.60%.

Retirement Stipend – \$25 per month payable at the option of the Board of Trustees.

Significant Actuarial Assumptions and Methods

Investment Rate of Return: 7.00%, net of pension plan investment expenses, including inflation.

Inflation: 2.30% per year.

Salary increases: Varying service-based rates from 0-10 years of service, then a single rate of 4.50% (includes assumed inflation rate of 2.30%) for all subsequent years.

Cost-of-Living Adjustments: 1.10% for Group A members and 1.20% for Groups B, C and D members. The January 1, 2022 COLA was 2.00% for Group A members and 2.30% for Groups B, C and D members. The January 1, 2023 COLA was 2.00% for Group A members and 3.00% for Groups B, C and D members.

Mortality:

Pre-Retirement: Groups A, B and C - 40% PubG-2010 General Employee Amount-Weighted below-median and 60% of PubG-2010 General Employee Amount-Weighted, with generational projection using scale MP-2019. Group D - PubG-2010 General Employee Amount-Weighted above-median, with generational projection using scale MP-2019.

Healthy Post-Retirement – Retirees: Groups A, B and C – 104% of 40% PubG-2010 General Healthy Retiree Amount-Weighted below-median and 60% of PubG-2010 General Healthy Retiree Amount-Weighted, with generational projection using scale MP-2019. Group D – PubG-2010 General Healthy Retiree Amount-Weighted, with generational projection using scale MP-2019.

Healthy Post-Retirement – Beneficiaries: Groups A, B and C – 70% Pub-2010 Contingent Survivor Amount-Weighted below-median and 30% of Pub-2010 Contingent Survivor Amount-Weighted, with generational projection using scale MP-2019. Group D – Pub-2010 Contingent Survivor Amount-Weighted, with generational projection using scale MP-2019.

Disabled Post-Retirement: All Groups – PubNS-2010 Non-Safety Disabled Retiree Amount-Weighted Mortality Table with generational projection using scale MP-2019.

Spouse's Age: Females three years younger than males.

Actuarial Cost Method: Entry Age Actuarial Cost Method. Entry age is the age at date of employment or, if date is unknown, current age minus years of service. Normal Cost and Actuarial Accrued Liability are calculated on an individual basis and are allocated by salary, with Normal Cost determined using the plan of benefits applicable to each participant.

Assets: The valuation is based on the market value of assets as of the valuation date, as provided by the System. The System uses an "actuarial value of assets" that differs from market value to gradually reflect year-to-year changes in the market value of assets in determine the contribution requirements.

Long-term Expected Rate of Return:

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the longterm expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2022 are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected <u>Real Rate of Return</u>
Passive Global Equities	24%	4.30%
Active Global Equities	5%	4.30%
Large Cap US Equities	4%	3.25%
Small/Mid Cap US Equities	3%	3.75%
Non-US Developed Market Equit	ies 7%	5.00%
Private Equity	10%	6.50%
Emerging Market Debt	4%	3.50%
Private & Alternate Credit	10%	4.75%
Non-Core Real Estate	4%	6.00%
Core Fixed Income	19%	0.00%
Core Real Estate	3%	3.50%
US TIPS	3%	(0.50)%
Infrastructure/Farmland	4%	4.25%

Discount Rate – The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed plan member and employer contributions will be made at rates set by the Board (employers) and statute (members). The Board voted to authorize employer contribution rate increases of 0.50% each year for a period of four years beginning July 1, 2022. In 2022, the Legislature passed H.740, which effectively split the Board-authorized increases evenly between members and employers by including an increase in the employee rate of 0.25% for each group for four years, beginning July 1, 2022. For this purpose, only employer contributions that are intended to fund benefits of current plan members and their beneficiaries are included. Projected employer contributions that are intended to fund the service costs of future plan members, are not included. Based on those assumptions, the pension plans' Fiduciary Net Position was projected to be available to make all projected future benefit payments of current plan members as of June 30, 2022. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7.00 percent, as well as what the proportionate share would be if it were calculated using a discount rate that is one percent lower (6.00%) or one percent higher (8.00%):

<u>1% Decrease (6.00%)</u>	Discount Rate (7.00%)	<u>1% Increase (8.00%)</u>
\$571,226	\$381,210	\$224,913

Additional Information

Additional information regarding the State of Vermont Municipal Employees' Retirement System, including the details of the Fiduciary Net Position, is available upon request from the State of Vermont.

B. Property Taxes

The Town is responsible for assessing and collecting its own property taxes, education taxes for the State of Vermont and Fire District #3 taxes. The tax rate is set by the Selectboard based on the voter approved budget, the estimated grand list and the State education property tax liability. Property taxes are due in two equal installments, on September 10 and February 10. The penalty rate is eight percent (8%) after the February 10 payment. Interest is charged at one percent (1%) per month. The tax rates for 2023 were as follows:

	Homestead	Non-Homestead
Town	.6750	.6750
Local Agreement	.0036	.0036
Fire District #3	.1046	.1046
Education	<u>1.5566</u>	<u>1.5996</u>
Total	<u>2.3398</u>	<u>2.3828</u>

C. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town maintains insurance coverage through the Vermont League of Cities and Towns Property and Casualty Intermunicipal Fund, Inc. covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Town. Settled claims have not exceeded this coverage in any of the past three fiscal years. The Town must remain a member for a minimum of one year and may withdraw from the Fund after that time by giving sixty days notice. Fund underwriting and ratesetting policies have been established after consultation with actuaries. Fund members are subject to a supplemental assessment in the event of deficiencies. If the assets of the Fund were to be exhausted, members would be responsible for the Fund's liabilities.

The Town is also a member of the Vermont League of Cities and Towns Employment Resource and Benefits Trust. The Trust is a nonprofit corporation formed to provide unemployment coverage and other employment benefits for Vermont municipalities and is owned by the participating members. The agreement does not permit the Trust to make additional assessments to its members. The Town has only elected unemployment coverage with the Trust.

D. Contingent Liability

The Town is a member of the Windham County Solid Waste Management District. The Town, as a member, could be required to share in any special assessments.

E. Related Party Transactions

The Town purchased parts and equipment for their vehicles in the Highway Department from a local company where a previous member of the Selectboard, whose term expired during the year, is an employee. The amount paid to this company for parts and equipment during the year was \$176,397.

F. Long-term Debt

The Town enters into lease agreements as the lessee for the purpose of financing the acquisition of major pieces of equipment. These lease agreements qualify as financed purchases for accounting purposes (even though they may include clauses that allow for cancellation of the lease in the event the Town does not appropriate funds in future years) and, therefore, have been recorded at the present value of the future minimum lease payments as of the inception date of the leases.

Long-term debt outstanding as of June 30, 2023 was as follows:

Total

	Beginning Balance	Additions	Deletions	Ending Balance
Financed Purchase, Daimler Truck Financial, 2022 Western Star Truck, Principal and Interest Payments of \$44,304 Payable on December 15 Annually, Interest at 4.47%, Due				
and Paid December, 2023	\$ <u>83,000</u>	\$ <u>0</u>	\$ <u>40,592</u>	\$ <u>42,408</u>
Total	\$ <u>83,000</u>	\$ <u>0</u>	\$ <u>40,592</u>	\$ <u>42,408</u>
Maturities are estimated to be as follows:				
Year Ending June 30	Principal	Interest		
2024	\$ <u>42,408</u>	\$ <u>1,896</u>		

\$<u>42,408</u>

\$<u>1,896</u>

	Budget	Actual	Variance Favorable/ (Unfavorable)
Cash Receipts:			()
Tax Revenues:			
Property Taxes	\$ 1,943,285	\$ 1,560,737	\$ (382,548)
Delinquent Taxes	80,000	228,244	148,244
Interest and Warrants	30,000	43,804	13,804
Penalties on Delinquent Taxes	20,000	30,371	10,371
Education Billing Fee	0	8,768	8,768
Tax Sale Charges	0	4	4_
Total Tax Revenues	2,073,285	1,871,928	(201,357)
License & Fees:			
Liquor Licenses	200	325	125
Road Access Permits	400	400	0
Sign Permits	100	180	80
Dog Licenses	2,150	2,148	(2)
Zoning Permits	3,500	4,150	650
Excess Weight Permits	0	210	210
Total License & Fees	6,350	7,413	1,063
Revenue from State:			
State Aid to Highways	162,000	170,684	8,684
Highway Grant Income	0	77,000	77,000
USDA Piggery Road Grant Income	0	93,000	93,000
PACIF Grant Income	0	5,948	5,948
Railroad Tax	0	6,070	6,070
Payment in Lieu of Taxes	54,000	54,741	741
Hold Harmless	106,000	91,198	(14,802)
Land Use Change Tax	0	4,030	4,030
Hazard Mitigation Grant Income	0	7,200	7,200
Total Revenue from State	322,000	509,871	187,871
Town Clerks Office:			
Clerk Fees	22,000	28,728	6,728
Copier Fees	200	0	(200)
Total Town Clerks Office	22,200	28,728	6,528
Other Departments:			
Post Office Rental Income	9,680	11,012	1,332
Post Office Tax Reimbursement	2,200	2,421	221
Total Other Departments	11,880	13,433	1,553

Solid Waste: s 6,000 \$ 7,000 \$ 1,000 Total Solid Waste 6,000 7,000 1,000 1,000 Ordinance Fee: Local Ordinance Fee 8,000 7,879 (121) Interest & Other: 0 0 (1,000) Interest & Other: 0 0 (1,000) Interest Famings 12,500 23,367 11,467 Cemetery Interest 700 0 (700) Reimbursement for FDP3 2,550 9,331 6,831 Insurance Proceeds 0 11,039 11,039 Miscollarosous 750 2,357 1,607 Transfer from Town Garage Fund 63,000 40,834 (22,166) Total Cash Receipts 2,530,165 2,533,780 3,615 Cash Disbursements: Selectimen: 3,400 30,962 2,438 Fortal Cash Receipts 5,800 8,250 (2,450) (1,540) Selectimes Slaries 5,800 8,252 (2,450) (2,450)		Budget	Actual	Variance Favorable/ (Unfavorable)
Total Solid Waste 6.000 7.000 1.000 Ordinance Fee: Load Ordinance Fees 8.000 7.879 (121) Total Ordinance Fee 8.000 7.879 (121) Interest & Other: School Treasurer Reimbursement 1.000 0 (1.000) Interest & Other: School Treasurer Reimbursement 1.000 0 (1.000) Interest Reimbursement for Fuel - FD#3 2.500 2.3967 11.467 Centery Interest 700 0 (700) Reimbursement for Fuel - FD#3 2.500 4.331 6.831 Insurance Proceeds 0 11.039 11.039 Miscellaneous 750 2.357 1.667 Total Interest & Other 80.450 87.528 7.078 Total Cash Receipts 2.530,165 2.533,780 3.615 Selectmen: Selectmes 1.680 3.220 (1.540) Social Security 49.875 41.623 8.252 Selectmest Stanzes 9.000 4.352 (2.450)	Solid Waste:			
Ordinance Fee: Local Ordinance Fees 8,000 7,879 (121) Total Ordinance Fee 8,000 7,879 (121) Interest & Other: School Trassurer Reimbursement 1,000 0 (1,000) Interest Earnings 12,500 23,967 11,467 (7,00) 0 (7,00) Cemetery Interest 700 0 0 (7,00) 0 (7,00) Rimbursement for Fuel - FD#3 2,500 9,331 6,831 6,831 11,039 <	Trash Bag Sales	\$6,000	\$7,000	\$1,000
Local Ordinance Fees 8,000 7,879 (121) Total Ordinance Fee 8,000 7,879 (121) Interest & Other: School Treasurer Reinbursement 1,000 0 (1,000) Interest & Colther: 5 700 0 (700) Reimbursement for Fuel - FD#3 2,500 9,331 6,831 Insurance Proceeds 0 11,039 11,039 Miscellaneous 750 2,357 1,607 Transfer from Town Garage Fund 63,000 40,834 (22,166) Total Interest & Other 80,450 87,528 7,078 Total Cash Receipts 2,530,165 2,533,780 3,615 Selectmens: Selectmens: 5,800 8,250 (2,450) Clerk's Salary 1,680 3,220 (1,140) Solectmens: Selectmens: 5,800 8,252 2,438 Selectmens: 5,800 8,252 2,438 4,7392 Selectmens: 5,800 1,457 2,438 Grady Dipies<	Total Solid Waste	6,000	7,000	1,000
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$				
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	Local Ordinance Fees	8,000	7,879	(121)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Total Ordinance Fee	8,000	7,879	(121)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Interest & Other:			
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	School Treasurer Reimbursement	1,000	0	(1,000)
$\begin{array}{c c} Cemetery Interest & 700 & 0 & (700) \\ Reimbursement for Fuel - FD#3 & 2,500 & 9,331 & 6,831 \\ Insurance Proceeds & 0 & 11,039 & 11,039 \\ Miscellaneous & 750 & 2,357 & 1,607 \\ Transfer from Town Garage Fund & 63,000 & 40,834 & (22,166) \\ \hline Total Interest & Other & 80,450 & 87,528 & 7,078 \\ \hline Total Cash Receipts & 2,530,165 & 2,533,780 & 3,615 \\ \hline Cash Disbursements: \\ Selectmen Salaries & 5,800 & 8,250 & (2,450) \\ Clerk's Salary & 1,680 & 3,220 & (1,540) \\ Social Security & 49,875 & 41,623 & 8,252 \\ Retirement & 33,400 & 30,962 & 2,438 \\ Health Insurance & 176,250 & 128,858 & 47,392 \\ Selectmen's Selectmen's & 8,000 & 8,122 & (122) \\ Computer Expenses & 4,000 & 1,457 & 2,543 \\ Town Office Supplies & 8,000 & 8,122 & (122) \\ Computer Expenses & 27,300 & 21,733 & 5,567 \\ Website Maintenance & 3,000 & 2,180 & 820 \\ Miscellaneous & 2,800 & 912 & 1,888 \\ Town Meeting Expenses & 250 & 0 & 250 \\ Volunter Recognition & 300 & 0 & 300 \\ Miscellaneous & 2,800 & 912 & 1,888 \\ Town Meeting Expenses & 250 & 0 & 250 \\ Volunter Recognition & 300 & 5 & 9,000 \\ Advertising & 4,000 & 183 & 3,817 \\ VLCT & 5,400 & 4,900 & 500 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting Expenses & 0 & 9,600 & (9,600) \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting Advertising & 4,000 & 183 & 3,817 \\ VLCT & 5,400 & 4,900 & 500 \\ Meeting Advertising & 4,000 & 183 & 3,817 \\ VLCT & 5,400 & 4,900 & 500 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Houton & 4,400 & 183 & 3,817 \\ VLCT & 5,400 & 4,900 & 500 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and Training & 300 & 5 & 9,000 \\ Meeting and$	Interest Earnings		23,967	
Reimbursement for Fuel - FD#32,5009,3316,831Insurance Proceeds011,03911,039Miscellaneous7502,3571,607Transfer from Town Garage Fund63,00040,834(22,166)Total Interest & Other80,45087,5287,078Total Cash Receipts2,530,1652,533,7803,615Cash Disbursements: Selectmen Salaries5,8008,250(2,450)Clerk's Salary1,6803,220(1,540)Social Security49,87541,6238,252Retirement33,40030,9622,438Health Insurance176,250128,85847,392Selectmen's8,0008,122(122)Computer Expenses9,0004,3954,605Computer Expenses2,3002,180820Miscellaneous2,8009121,888Town Office Supplies2,5000250Volunter Recognition300030,91Advertising4,0001833,817VLCT5,4004,900500Miscellaneous2,8009121,888Town Meeting Expenses09,6009,600Volunter Recognition30050250Windham Regional Planning7,4507,400500Grant Expenses09,6009,600Heating Sand Training30050250Windham Regional Planning7,4507,400500Grant Expense				
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		2,500	9,331	
Transfer from Town Garage Fund 63,000 40,834 (22,166) Total Interest & Other 80,450 87,528 7,078 Total Cash Receipts 2,530,165 2,533,780 3,615 Cash Disbursements: Selectmen: 2 3 Selectmen: Selectmen: 2 1,680 3,220 (1,540) Social Security 49,875 41,623 8,252 8 8 47,392 Selectment 33,400 30,962 2,438 47,392 5 8 47,392 Selectment's Expenses 4,000 1,457 2,543 7 2,543 Town Office Supplies 8,000 8,122 (122) (122) (122) Computer Expenses 9,000 4,395 4,605 2,507 2,567 Website Maintenance 3,000 2,1,733 5,567 9,000 4,395 4,605 Computer Expenses 2,500 9,17,33 5,567 9,000 2,180 820 Miscellaneous 2,800	Insurance Proceeds	0	11,039	11,039
Total Interest & Other 80,450 87,528 7,078 Total Cash Receipts 2,530,165 2,533,780 3,615 Cash Disbursements: Selectmen: 2 2 3,615 Selectmen: 5,800 8,250 (2,450) Clerk's Salary 1,680 3,220 (1,540) Social Security 49,875 41,623 8,252 Retirement 33,400 30,962 2,438 Health Insurance 176,250 128,858 47,392 Selectmen's Expenses 4,000 1,457 2,543 Town Office Supplies 8,000 8,122 (122) Computer Contract Services 27,300 21,733 5,567 Website Maintenance 3,000 2,180 820 Miscellaneous 2,800 912 1,888 Town Meeting Expenses 250 0 250 Volunteer Recognition 300 50 250 Volunteer Recognition 300 50 250 Windham Regional Plann	Miscellaneous	750	2,357	1,607
Total Cash Receipts 2,530,165 2,533,780 3,615 Cash Disbursements: Selectmen: Selectmen: 5,800 8,250 (2,450) Clerk's Salary 1,680 3,220 (1,540) Social Security 49,875 41,623 8,252 Retirement 33,400 30,962 2,438 47,392 Selectmen's Expenses 4,000 1,457 2,543 Town Office Supplies 8,000 8,122 (122) Cenzy Cenzy 1,605 2,605 Computer Expenses 9,000 4,395 4,605 Computer Expenses 2,7300 21,733 5,567 Website Maintenance 3,000 21,733 5,567 Website Maintenance 3,000 2,180 820 Miscellaneous 2,800 912 1,888 7000 250 0 250 Volunteer Recognition 300 0 300 300 300 300 300 300 300 300 300 300 300 300 300 300 <td< td=""><td>Transfer from Town Garage Fund</td><td>63,000</td><td>40,834</td><td>(22,166)</td></td<>	Transfer from Town Garage Fund	63,000	40,834	(22,166)
Cash Disbursements: Selectmen Selectmen Salaries 5,800 8,250 (2,450) Clerk's Salary 1,680 3,220 (1,540) Social Security 49,875 41,623 8,252 Retirement 33,400 30,962 2,438 Health Insurance 176,250 128,858 47,392 Selectmen's Expenses 4,000 1,457 2,543 Town Office Supplies 8,000 8,122 (122) Computer Expenses 9,000 4,395 4,605 Computer Contract Services 27,300 21,733 5,567 Website Maintenance 3,000 2,180 820 Miscellaneous 2,800 912 1,888 Town Meeting Expenses 250 0 250 Volunter Recognition 300 0 300 Advertising 4,000 183 3,817 VLCT 5,400 4,900 500 Windham Regional Planning 7,450 7,400 50	Total Interest & Other	80,450	87,528	7,078
Selectmen: Selectmen Salaries $5,800$ $8,250$ $(2,450)$ Clerk's Salary 1,680 3,220 $(1,540)$ Social Security 49,875 41,623 $8,252$ Retirement 33,400 30,962 2,438 Health Insurance 176,250 128,858 47,392 Selectmen's Expenses 4,000 1,457 2,543 Town Office Supplies 8,000 8,122 (122) Computer Expenses 9,000 4,395 4,605 Computer Contract Services 27,300 21,733 5,567 Website Maintenance 3,000 2,180 820 Miscellaneous 2,800 912 1,888 Town Meeting Expenses 250 0 300 Volunteer Recognition 300 0 300 Advertising 4,000 183 3,817 VLCT 5,400 4,900 500 Mindham Regional Planning 7,450 7,400 50 Grant Expenses <t< td=""><td>Total Cash Receipts</td><td>2,530,165</td><td>2,533,780</td><td>3,615</td></t<>	Total Cash Receipts	2,530,165	2,533,780	3,615
Selectmen Salaries $5,800$ $8,250$ $(2,450)$ Clerk's Salary $1,680$ $3,220$ $(1,540)$ Social Security $49,875$ $41,623$ $8,252$ Retirement $33,400$ $30,962$ $2,438$ Health Insurance $176,250$ $128,858$ $47,392$ Selectmen's Expenses $4,000$ $1,457$ $2,543$ Town Office Supplies $8,000$ $8,122$ (122) Computer Expenses $9,000$ $4,395$ $4,605$ Computer Contract Services $27,300$ $21,733$ $5,567$ Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Cash Disbursements:			
Clerk's Salary1,6803,220(1,540)Social Security49,87541,6238,252Retirement33,40030,9622,438Health Insurance176,250128,85847,392Selectmen's Expenses4,0001,4572,543Town Office Supplies8,0008,122(122)Computer Expenses9,0004,3954,605Computer Expenses9,00021,7335,567Website Maintenance3,0002,180820Miscellaneous2,8009121,888Town Meeting Expenses2500250Volunteer Recognition3000300Advertising4,0001833,817VLCT5,4004,900500Meetings and Training30050250Windham Regional Planning7,4507,40050Grant Expenses09,600(9,600)Insurance61,00056,0544,946Legal Services8,50015,738(7,238)Town Office Phones4,6004,402198	Selectmen:			
Social Security $49,875$ $41,623$ $8,252$ Retirement $33,400$ $30,962$ $2,438$ Health Insurance $176,250$ $128,858$ $47,392$ Selectmen's Expenses $4,000$ $1,457$ $2,543$ Town Office Supplies $8,000$ $8,122$ (122) Computer Expenses $9,000$ $4,395$ $4,605$ Computer Expenses $27,300$ $21,733$ $5,567$ Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Selectmen Salaries	5,800	8,250	(2,450)
Retirement $33,400$ $30,962$ $2,438$ Health Insurance176,250128,858 $47,392$ Selectmen's Expenses $4,000$ $1,457$ $2,543$ Town Office Supplies $8,000$ $8,122$ (122) Computer Expenses $9,000$ $4,395$ $4,605$ Computer Contract Services $27,300$ $21,733$ $5,567$ Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 Qrant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ 4402 198	Clerk's Salary	1,680	3,220	(1,540)
Health Insurance $176,250$ $128,858$ $47,392$ Selectmen's Expenses $4,000$ $1,457$ $2,543$ Town Office Supplies $8,000$ $8,122$ (122) Computer Expenses $9,000$ $4,395$ $4,605$ Computer Contract Services $27,300$ $21,733$ $5,567$ Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training $7,450$ $7,400$ Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Social Security	49,875	41,623	8,252
Selectmen's Expenses $4,000$ $1,457$ $2,543$ Town Office Supplies $8,000$ $8,122$ (122) Computer Expenses $9,000$ $4,395$ $4,605$ Computer Contract Services $27,300$ $21,733$ $5,567$ Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training $7,450$ $7,400$ Windham Regional Planning $7,450$ $7,400$ Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Retirement	33,400	30,962	2,438
Town Office Supplies $8,000$ $8,122$ (122) Computer Expenses $9,000$ $4,395$ $4,605$ Computer Contract Services $27,300$ $21,733$ $5,567$ Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Health Insurance	176,250	128,858	47,392
Computer Expenses $9,000$ $4,395$ $4,605$ Computer Contract Services $27,300$ $21,733$ $5,567$ Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Selectmen's Expenses	4,000	1,457	2,543
Computer Contract Services $27,300$ $21,733$ $5,567$ Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Town Office Supplies	8,000	8,122	(122)
Website Maintenance $3,000$ $2,180$ 820 Miscellaneous $2,800$ 912 $1,888$ Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Computer Expenses	9,000	4,395	4,605
Miscellation 2,800 912 1,888 Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising 4,000 183 3,817 VLCT 5,400 4,900 500 Meetings and Training 300 50 250 Windham Regional Planning 7,450 7,400 50 Grant Expenses 0 9,600 (9,600) Insurance 61,000 56,054 4,946 Legal Services 8,500 15,738 (7,238) Town Office Phones 4,600 4,402 198	Computer Contract Services	27,300	21,733	5,567
Town Meeting Expenses 250 0 250 Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Website Maintenance	3,000	2,180	820
Volunteer Recognition 300 0 300 Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Miscellaneous	2,800	912	1,888
Advertising $4,000$ 183 $3,817$ VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Town Meeting Expenses	250	0	250
VLCT $5,400$ $4,900$ 500 Meetings and Training 300 50 250 Windham Regional Planning $7,450$ $7,400$ 50 Grant Expenses 0 $9,600$ $(9,600)$ Insurance $61,000$ $56,054$ $4,946$ Legal Services $8,500$ $15,738$ $(7,238)$ Town Office Phones $4,600$ $4,402$ 198	Volunteer Recognition	300	0	300
Meetings and Training 300 50 250 Windham Regional Planning 7,450 7,400 50 Grant Expenses 0 9,600 (9,600) Insurance 61,000 56,054 4,946 Legal Services 8,500 15,738 (7,238) Town Office Phones 4,600 4,402 198	Advertising	4,000	183	3,817
Windham Regional Planning7,4507,40050Grant Expenses09,600(9,600)Insurance61,00056,0544,946Legal Services8,50015,738(7,238)Town Office Phones4,6004,402198	VLCT		4,900	500
Grant Expenses09,600(9,600)Insurance61,00056,0544,946Legal Services8,50015,738(7,238)Town Office Phones4,6004,402198				250
Insurance 61,000 56,054 4,946 Legal Services 8,500 15,738 (7,238) Town Office Phones 4,600 4,402 198		7,450		50
Legal Services 8,500 15,738 (7,238) Town Office Phones 4,600 4,402 198				
Town Office Phones 4,600 4,402 198				
Total Selectmen 412,905 350,039 62,866	Town Office Phones	4,600	4,402	198
	Total Selectmen	412,905	350,039	62,866

			Variance Favorable/
	Budget	Actual	(Unfavorable)
Town Report:	.	• • • • • • • • • • • • • • • • • • •	
Town Report - Staff	\$ 500	\$ 500	\$ 0
Town Report - Postage	150	132	18
Town Report	3,500	3,500	0
Total Town Report	4,150	4,132	18
Executive Department:			
Town Manager Salary	72,400	74,622	(2,222)
Clerical Salary	32,050	32,222	(172)
Finance Officer	3,360	0	3,360
Office Supplies	3,000	3,000	0
Telephone	1,650	1,076	574
Postage	900	378	522
Dues, Subscriptions and Meetings	1,000	309	691
Travel Expenses	1,600	799	801
Finance Training	7,500	0	7,500
Office Equipment	1,000	0	1,000
Total Executive Department	124,460	112,406	12,054
Elections:			
Ballot Clerks	650	433	217
Operating Supplies	3,500	1,279	2,221
Total Elections	4,150	1,712	2,438
Treasurer's Office:			
Treasurer's Salary	8,715	200	8,515
Assistant Town Treasurer's Wages	13,000	12,578	422
Office Supplies and Expenses	1,400	721	679
Bank Service Charges	500	348	152
Interest - 2021 Storm Line of Credit	2,250	0	2,250
Postage	800	246	554
Dues and Meetings	600	0	600
Travel Expenses	300	0	300
Total Treasurer's Office	27,565	14,093	13,472
Annual Audit and Expenses:	20,000	23,383	(3,383)

	Budget	Actual	Variance Favorable/ (Unfavorable)
Listing:			()
Assessment Firm	\$ 15,000	\$ 12,563	\$ 2,437
Listers' Wages	15,600	4,669	10,931
Supplies	1,000	1,000	0
Computer Expenses	1,800	2,090	(290)
Postage	200	86	114
Dues, Subscriptions and Meetings	500	500	0
Mapping	1,200	2,315	(1,115)
Legal Services	250	250	0
Travel Expenses	800	434	366
Total Listing	36,350	23,907	12,443
Town Clerk's Office:			
Town Clerk Wages	44,150	42,710	1,440
Assistant Town Clerk Wages	25,725	25,924	(199)
Office Supplies and Expenses	1,500	2,253	(753)
Computer Expenses	2,000	27	1,973
Postage	800	459	341
Dues, Subscriptions and Meetings	2,000	588	1,412
Travel Expenses	400	185	215
Total Town Clerk's Office	76,575	72,146	4,429
Planning Board:			
Planning Board Clerk Wages	840	630	210
Supplies	200	0	200
Advertising	250	0	250
Postage	200	0	200
Dues, Subscriptions and Meetings	200	0	200
Legal Fees	500	0	500
Printing	250	0	250
Travel Expenses	200	0	200
Total Planning Board	2,640	630	2,010
Development Review Board:			
Development Review Board Clerk Wages	840	560	280
Supplies	200	0	200
Advertising	1,100	1,100	0
Postage	500	126	374
Training and Meetings	200	0	200
Total Development Review Board	2,840	1,786	1,054

	Budget	Actual	Variance Favorable/ (Unfavorable)
Zoning Administration:	Budget	Actual	(Ulliavorable)
Zoning Administration. Zoning Administration Wages	\$ 18,910	\$ 18,910	\$ 0
Clerical Wages	12,485	12,485	\$ 0 0
Supplies	350	0	350
Advertising	250	306	(56)
Legal Fees	1,500	0	1,500
Travel Expenses	1,200	0	1,500
Have Expenses	1,200	0	1,200
Total Zoning Administration	34,695	31,701	2,994
Municipal Buildings:			
Janitor - Contract Services	9,400	8,800	600
Supplies	300	0	300
Building Maintenance/Improvements	20,000	20,725	(725)
Building Improvements - Westminster West	1,000	103	897
Post Office Maintenance	2,000	0	2,000
Post Office Taxes	2,400	2,421	(21)
Total Municipal Buildings	35,100	32,049	3,051
Municipal Building Utilities:			
Heating Oil	2,500	4,870	(2,370)
Electricity	12,500	8,332	4,168
Water	700	600	100
Alarm	850	690	160
Total Municipal Building Utilities	16,550	14,492	2,058
Public Safety:			
Animal Control Officer Salary	7,500	7,500	0
Animal Control Travel Expenses	500	0	500
Sheriff Department - Contracted Services	60,000	62,210	(2,210)
Veterinary Services	1,400	963	437
Ambulance	45,000	43,335	1,665
Total Public Safety	114,400	114,008	392
Transfer to Retreatment Fund:	135,000	135,000	0
Class II - Winter Maintenance:	3,000	3,000	0

	Budget	Actual	Variance Favorable/ (Unfavorable)
Town Garage:	Daugot		
Wages	\$ 393,000	\$ 335,301	\$ 57,699
Uniforms	5,200	4,139	1,061
Supplies	550	507	43
Salt and Sand	115,000	111,663	3,337
Stone and Gravel	50,000	40,149	9,851
Additional Stone - Act 64	10,000	6,603	3,397
Culverts, Drainage, Fabric	35,000	36,315	(1,315)
Guard Rails	8,000	14,474	(6,474)
Road Signs and Posts	2,300	1,608	692
Liquid Chloride	12,000	11,595	405
State Road Permit	1,500	3,115	(1,615)
Small Tools	1,000	1,288	(288)
Contracted Services	7,000	152,124	(145,124)
Telephone	3,500	4,333	(833)
Electricity	5,500	4,347	1,153
Miscellaneous/Training	1,200	684	516
PACIF Grant Expenses	0	310	(310)
Building Maintenance	12,000	26,021	(14,021)
Radios and Repairs	1,000	608	392
Heat	2,000	775	1,225
Gas, Fuel and Oil	75,000	88,770	(13,770)
Repairs and Parts	53,000	59,219	(6,219)
Fuel Tank Removal	78,000	16,158	61,842
Total Town Garage	871,750	920,106	(48,356)
Cemetery:			
Operating Supplies	400	279	121
Repairs and Maintenance	4,000	0	4,000
Contracted Services	14,100	10,292	3,808
Total Cemetery	18,500	10,571	7,929
Health and Welfare Services:			
Visiting Nurse	11,500	11,500	0
Retired Senior Volunteer Program	775	775	0
Vermont Center Independent Living	110	110	0
Women's Crisis Center	775	775	0
Westminster Cares	10,000	10,000	0
SEVCA	3,000	3,000	0
Adult Day Program	250	250	0
Early Education Services	1,275	1,275	0
Parks Place Center	500	500	0
Westminster Gazette	5,400	5,400	0
Connecticut River Transit	1,250	1,250	0
Windham County Youth Services	2,250	2,250	0
Our Place Drop In Center	1,000	1,000	0
Humane Society	400	400	0

(See Independent Accountant's Review Report)

	Budget	Actual	Variance Favorable/ (Unfavorable)
Health and Welfare Services/(Cont'd):			
Mental Health	\$ 3,210	\$ 3,210	\$ 0
Senior Solutions	1,000	1,000	0
Butterfield Library	7,500	7,500	0
Westminster Historical Society	3,000	3,000	0
Greater Falls Connection	2,500	2,500	0
Total Health and Welfare Services	55,695	55,695	0
Sanitation Unit:			
Collecting Waste	175,440	186,026	(10,586)
Disposal of Waste	100,500	80,831	19,669
Waste Assessment	19,000	18,920	80
Total Sanitation Unit	294,940	285,777	9,163
Participation Recreation Facilities:			
Senior Center	3,700	3,700	0
Activity Commission	1,000	0	1,000
Total Participation Recreation Facilities	4,700	3,700	1,000
Library Westminster West:	15,400	15,400	0
Fire Fighting - Forest:	1,000	1,009	(9)
County Tax:	27,800	24,370	3,430
Transfer to Bridge Rehabilitation Fund:	15,000	15,000	0
Transfer to Equipment Fund:	175,000	175,000	0
Total Cash Disbursements	2,530,165	2,441,112	89,053
Excess of Cash Receipts			
Over Cash Disbursements	\$0	92,668	\$ 92,668
Adjustment to Reconcile from the Budgetary Basis of Account to the Modified Cash Basis of Accounting:	unting		
Unbudgeted FEMA Reimbursement Unbudgeted FEMA Expenditures		516,416 (113,400)	
Net Change in Fund Balance		495,684	
Fund Balance - July 1, 2022		193,264	
Fund Balance - June 30, 2023		\$688,948	

The reconciling items are due to unbudgeted expenditures from damage of the July, 2021 storm and related funding.

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF MODIFIED CASH BASIS ASSETS, LIABILITIES AND FUND BALANCES NON-MAJOR GOVERNMENTAL FUNDS JUNE 30, 2023

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total		
ASSETS						
Cash	\$ 0	\$ 18,252	\$ 8,708	\$ 26,960		
Investments	0	22,743	73,989	96,732		
Due from Other Funds	443,541	502,602	1,947	948,090		
Total Assets	\$443,541	\$543,597	\$ 84,644	\$		
LIABILITIES AND FUND	BALANCES					
Liabilities:						
Due to Other Funds	\$0	\$ 38,759	\$0	\$ 38,759		
Total Liabilities	0	38,759	0	38,759		
Fund Balances:						
Nonspendable	0	0	72,368	72,368		
Restricted	239,201	42,445	12,276	293,922		
Committed	0	501,152	0	501,152		
Assigned	204,340	0	0	204,340		
Unassigned/(Deficit)	0	(38,759)	0	(38,759)		
Total Fund Balances	443,541	504,838	84,644	1,033,023		
Total Liabilities and						
Fund Balances	\$ 443,541	\$543,597	\$ 84,644	\$,071,782		

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF CASH RECEIPTS, CASH DISBURSEMENTS AND CHANGES IN MODIFIED CASH BASIS FUND BALANCES NON-MAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2023

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total
Cash Receipts:				
Intergovernmental	\$ 15,238	\$ 0	\$ 0	\$ 15,238
Charges for Services	0	330	570	900
Permits, Licenses and Fees	4,856	0	0	4,856
Loan Repayments	5,000	0	0	5,000
Investment Income	1,779	1,131	2,563	5,473
Total Cash Receipts	26,873	1,461	3,133	31,467
Cash Disbursements:				
Community Development	50,305	0	0	50,305
Capital Outlay:				
Highways and Streets	0	214,955	0	214,955
Debt Service:				
Principal	0	40,592	0	40,592
Interest	0	3,712	0	3,712
Total Cash Disbursements	50,305	259,259	0	309,564
Excess/(Deficiency) of Cash Receipts				
Over Cash Disbursements	(23,432)	(257,798)	3,133	(278,097)
Other Financing Sources/(Uses):				
Transfers In	0	325,000	0	325,000
Transfers Out	ů 0	(40,834)	0	(40,834)
Total Other Financing				
Sources/(Uses)	0	284,166	0	284,166
Net Change in Fund Balances	(23,432)	26,368	3,133	6,069
Fund Balances - July 1, 2022	466,973	478,470	81,511	1,026,954
Fund Balances - June 30, 2023	\$ 443,541	\$504,838	\$ 84,644	\$

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF MODIFIED CASH BASIS ASSETS, LIABILITIES AND FUND BALANCES NON-MAJOR SPECIAL REVENUE FUNDS JUNE 30, 2023

<u>ASSETS</u>	Reappraisal Fund	Tri- Centennial Fund	Emergency Management Fund	Restoration Fund	E-911 Fund	Recreation Committee Fund	Community Improvement Grant Fund	Total
Due from Other Funds	\$	\$253	\$7,452	\$ 41,540	\$1,721	\$ 771	\$ 189,185	\$ 443,541
Total Assets	\$	\$	\$	\$	\$	\$771	\$	\$ <u>443,541</u>
LIABILITIES AND FUN	ND BALANCES							
Liabilities:	\$0	\$0	\$ <u>0</u>	\$0	\$0	\$0	\$0	\$ <u>0</u>
Fund Balances: Restricted Assigned	0 202,619	253 0	7,452	41,540 0	0 1,721	771 0	189,185 0	239,201 204,340
Total Fund Balances	202,619	253	7,452	41,540	1,721	771	189,185	443,541
Total Liabilities and Fund Balances	\$202,619	\$253	\$7,452	\$41,540	\$1,721	\$771	\$	\$ 443,541

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF CASH RECEIPTS, CASH DISBURSEMENTS AND CHANGES IN MODIFIED CASH BASIS FUND BALANCES NON-MAJOR SPECIAL REVENUE FUNDS FOR THE YEAR ENDED JUNE 30, 2023

	Reappraisa Fund	1	Tri- Centennial Fund		Emergency Ianagement Fund	F	Restoration Fund		E-911 Fund		ecreation ommittee Fund	Community Improvement Grant Fund		Total
Cash Receipts:					_		_		_					
Intergovernmental	\$ 15,238		\$ 0	\$	0	\$	0	\$	0	\$	0	\$ 0	\$	15,238
Permits, Licenses and Fees	0		0		0		4,856		0		0	0		4,856
Loan Repayments	0		0		0		0		0		0	5,000		5,000
Investment Income	0	_	0	_	0	_	0	-	0		0	1,779		1,779
Total Cash Receipts	15,238	_	0	_	0	_	4,856	-	0	_	0	6,779	_	26,873
Cash Disbursements:														
Community Development	0	_	0	-	0	_	0	-	0		0	50,305		50,305
Total Cash Disbursements	0	_	0	_	0	_	0	-	0	_	0	50,305	_	50,305
Net Change in Fund Balances	15,238		0		0		4,856		0		0	(43,526)		(23,432)
Fund Balances - July 1, 2022	187,381	_	253	_	7,452	_	36,684	-	1,721		771	232,711	_	466,973
Fund Balances - June 30, 2023	\$	_	\$	\$	7,452	\$	41,540	\$_	1,721	\$	771	\$	\$	443,541

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF MODIFIED CASH BASIS ASSETS, LIABILITIES AND FUND BALANCES NON-MAJOR CAPITAL PROJECTS FUNDS JUNE 30, 2023

ASSETS	Retreatment Fund	Bridge Rehabilitation Fund	Equipment Fund	Town Garage Fund	Capital Improvement Fund	New Cemetery Fund	Total
Cash Investments Due from Other Funds	\$ 0 0 299,581	\$ 0 0 137,036	\$ 0 0 0	\$ 0 0 22,166		\$ 18,252 22,743 1,450	\$ 18,252 22,743 502,602
Total Assets <u>LIABILITIES AND FUND BALA</u>	\$ <u>299,581</u> ANCES	\$137,036	\$ <u>0</u>	\$22,166	\$ <u>42,369</u>	\$ <u>42,445</u>	\$ <u>543,597</u>
Liabilities:							
Due to Other Funds	\$0	\$0	\$ 38,759	\$0	\$0	\$0	\$38,759
Total Liabilities	0	0	38,759	0	0	0	38,759
Fund Balances/(Deficit):							
Restricted	0	0	0	0	0	42,445	42,445
Committed	299,581	137,036	0	22,166	42,369	0	501,152
Unassigned/(Deficit)	0	0	(38,759)	0	0	0	(38,759)
Total Fund Balances/(Deficit)	299,581	137,036	(38,759)	22,166	42,369	42,445	504,838
Total Liabilities and Fund Balances	\$	\$	\$ <u> 0 </u>	\$ 22,166	\$ 42,369	\$42,445	\$543,597

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF CASH RECEIPTS, CASH DISBURSEMENTS AND CHANGES IN MODIFIED CASH BASIS FUND BALANCES NON-MAJOR CAPITAL PROJECTS FUNDS FOR THE YEAR ENDED JUNE 30, 2023

	Retreatment Fund	Bridge Rehabilitation Fund	Equipment Fund	Town Garage Fund	Capital Improvement Fund	New Cemetery Fund	Total
Cash Receipts:		_					
Charges for Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 330	\$ 330
Investment Income	0	0	0	0	559	572	1,131
Total Cash Receipts	0	0	0	0	559	902	1,461
Cash Disbursements:							
Capital Outlay:							
Highways and Streets	8,680	37,075	169,200	0	0	0	214,955
Debt Service:							
Principal	0	0	40,592	0	0	0	40,592
Interest	0	0	3,712	0	0	0	3,712
Total Cash Disbursements	8,680	37,075	213,504	0	0	0	259,259
Excess/(Deficiency) of Cash Receipts Over Cash Disbursements	(8,680)	(37,075)	(213,504)	0	559	902	(257,798)
Other Financing Sources/(Uses):							
Transfers In	135,000	15,000	175,000	0	0	0	325,000
Transfers Out	0	0	0	(40,834)	0	0	(40,834)
Total Other Financing							
Sources/(Uses)	135,000	15,000	175,000	(40,834)	0	0	284,166
Net Change in Fund Balances	126,320	(22,075)	(38,504)	(40,834)	559	902	26,368
Fund Balances/(Deficit) - July 1, 2022	173,261	159,111	(255)	63,000	41,810	41,543	478,470
Fund Balances/(Deficit) - June 30, 2023	\$ 299,581	\$	\$ (38,759)	\$22,166	\$42,369	\$42,445	\$504,838

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF MODIFIED CASH BASIS ASSETS, LIABILITIES AND FUND BALANCES NON-MAJOR PERMANENT FUNDS JUNE 30, 2023

	Permanent Care Fund		Maple Grove Grange Trust Fund		Military and Flag Fund		Total
ASSETS							
Cash Investments Due from Other Funds	\$	7,944 69,443 1,947	\$ 764 685 0	\$	0 3,861 0	\$	8,708 73,989 1,947
Total Assets	\$	79,334	\$ 1,449	\$	3,861	\$	84,644
LIABILITIES AND FUNI) BALA	NCES					
Liabilities:	\$	0	\$ 0	\$	0	\$	0
Fund Balances:							
Nonspendable		71,468	600		300		72,368
Restricted		7,866	 849		3,561		12,276
Total Fund Balances		79,334	 1,449		3,861		84,644
Total Liabilities and							
Fund Balances	\$	79,334	\$ 1,449	\$	3,861	\$	84,644

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF CASH RECEIPTS, CASH DISBURSEMENTS AND CHANGES IN MODIFIED CASH BASIS FUND BALANCES NON-MAJOR PERMANENT FUNDS FOR THE YEAR ENDED JUNE 30, 2023

	Permanent Care Fund		Maple Grove Grange Trust Fund		Military and Flag Fund		Total	
Cash Receipts:						_		
Charges for Services	\$	570	\$	0	\$	0	\$	570
Investment Income		2,500		25		38	_	2,563
Total Cash Receipts		3,070		25		38		3,133
Cash Disbursements:		0		0		0		0
Net Change in Fund Balances		3,070		25		38		3,133
Fund Balances - July 1, 2022		76,264		1,424		3,823		81,511
Fund Balances - June 30, 2023	\$	79,334	\$	1,449	\$	3,861	\$	84,644

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF FIDUCIARY MODIFIED CASH BASIS NET POSITION PRIVATE-PURPOSE TRUST FUNDS JUNE 30, 2023

	Frank Miller Health Fund	Campbell Fund	Richmond Streeter Fund	Total	
<u>ASSETS</u>					
Cash Investments	\$ 0 15,014	\$ 2,550 5,000	\$ 0 <u> 3,296 </u>	\$ 2,550 23,310	
Total Assets	\$15,014	\$7,550	\$3,296	\$25,860	
LIABILITIES AND NET P	<u>POSITION</u>				
Liabilities:	\$0	\$0	\$0	\$0	
Net Position: Restricted	15,014	7,550	3,296	25,860	
Total Net Position	15,014	7,550	3,296	25,860	
Total Liabilities and Net Position	\$15,014	\$	\$3,296	\$	

TOWN OF WESTMINSTER, VERMONT COMBINING SCHEDULE OF CHANGES IN FIDUCIARY MODIFIED CASH BASIS NET POSITION PRIVATE-PURPOSE TRUST FUNDS FOR THE YEAR ENDED JUNE 30, 2023

	Frank Miller Health Fund			Campbell Fund		Richmond Streeter Fund		Total	
Cash Receipts:									
Investment Income Other	\$	94 0	\$	98 100	\$	33 0	\$	225 100	
Total Cash Receipts		94	_	198		33		325	
Cash Disbursements: Miscellaneous		1,307	_	897		0		2,204	
Total Cash Disbursements		1,307	_	897		0		2,204	
Change in Net Position		(1,213)		(699)		33		(1,879)	
Net Position - July 1, 2022		16,227	_	8,249		3,263		27,739	
Net Position - June 30, 2023	\$	15,014	\$	7,550	\$	3,296	\$	25,860	

TOWN OF WESTMINSTER, VERMONT SCHEDULE OF DELINQUENT TAXES FOR THE YEAR ENDED JUNE 30, 2023

(See Independent Accountant's Review Report)

Delinquent Taxes - Beginning of Year	\$ 400,402
Current Taxes Becoming Delinquent and Turned Over to Collector	 351,787
Total Delinquent Taxes to Account For	752,189
Less: Delinquent Tax Collections and Abatements	 228,334
Delinquent Taxes - End of Year	\$ 523,855

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TOWN OF WESTMINSTER, VERMONT SCHEDULE OF DELINQUENT TAXES BY YEAR FOR THE YEAR ENDED JUNE 30, 2023

Tax Year	 Beginning Balance		To Collector		Collections/ Abatements		Ending Balance		
2018-19	\$ 31	\$	0	\$	0	\$	31		
2019-20	27,336		0		10,616		16,720		
2020-21	76,990		0		27,219		49,771		
2021-22	296,045		0		190,499		105,546		
2022-23	 0		351,787		0	_	351,787		
	\$ 400,402	\$	351,787	\$	228,334	\$	523,855		

TOWN OF WESTMINSTER, VERMONT SCHEDULE OF TAXES RAISED FOR THE YEAR ENDED JUNE 30, 2023

General Property:	
Gross Real Estate \$	304,186,500
Plus Equipment Value	1,401,857
Less Veterans Exemption	(800,000)
Less Current Use	(15,203,600)
Less Contracts	(2,768,657)
Total Taxable Grand List \$	286,816,100
Taxes Billed:	
General Property:	
Town \$	1,936,000
Fire District No. 3	300,010
Education	4,532,294
Total General Property Taxes Billed \$	6,768,304
Taxes Accounted for as follows:	
Collections:	
General Property \$	6,416,517
Delinquent Taxes to Collector:	
General Property	351,787
Total Taxes Accounted for \$	6,768,304